

Evaluation Management Response Document

Region: MENAR

Office: Egypt

Evaluation Year: 2022

Evaluation Title: **Country Programme Evaluation Egypt**

Person In Charge For Follow Up to Management Response: Dalia Bayoumi

Overall response to evaluation

Key recommendations from the evaluation were taken into consideration while developing the new country programme. The overall response to the country programme evaluation contains actions, some of which are already underway, contained in our annual work plans. This will ensure that the actions indeed acted upon and form an integral part of how UNICEF will work going forward.

Planned Use of the Evaluation

The findings and recommendation of this evaluation will inform the New CPD from 2023-2027.

Recommendations and Actions

No.	Recommendations/Actions	Responsible Section (Action)	Responsible Person Name (Action)	Expected Completion (Action)	Mgt Response / Implementation Stage	Reason/Action Taken
1	: Improve the documentation of the CP by (a) developing a comprehensive ToC for the entire new CP; (b) setting up all baseline and target indicators and (c) develop strategic notes for Programme components. To fill data gaps the office should conduct a evidence gap mapping exercise and plan for relevant research to fill these gaps. Suggestions for strengthening the M&E component include: • To timely develop detail ToC for the entire CP; • To develop ToC for key programmatic components of the CP; • To explore ways for setting up baseline and target indicators such as: – redefining the target group of social protection and not only target the extremely poor and set up a system to report data on most vulnerable children (for example: children on the move, children with disability); • To conduct thematic researches based on informational gaps identified.				Partially Agree	
1.0	Design, MYR and End of Year review and update programme rationale documents including TOCs	PME	Janette Shaheen Hussain	12/30/2023	Completed	planned: reference PME RWP activity 6.1.2 and 6.2.2
1.0	Update RAM with 2023 targets and revised indicators	PME	Dalia Bayoumi	3/30/2023	Completed	ongoing: PME Rolling Workplan activity 6.1.7
1.0	Office IMEP to be based on evidence gap reflected in entries in Sections workplans endorsed at the established Office evaluation & Evidence Committee	PME	Janette Shaheen Hussain	4/29/2023	Completed	An IMEP inclusion criteria was developed, requiring Sections to align their evidence-generation activities with identified gaps and integrate these activities into their workplans. This criteria has been endorsed by the CMT as the establishment of the Research and Evaluation Taskforce is in progress (TOR has been drafted and is scheduled for CMT endorsement in December.)
1.0	Update of the Sitan in partnership with Government	SPCRM	Luigi Peter Ragno, Manar Soliman	12/30/2023	Completed	Done
2	: Continue efforts to leverage funds for children. Recognizing the success factors of fundraising: • Strengthen the relationships with the top donors (bilateral and multilateral) and ensure their satisfaction with the Programme implementation and reporting, • Strengthen corporate engagement for financial and in-kind support to programs, • Engage with new potential donors including the private sector, • Celebrate an annual fundraising event, • Continuous dialogue on sustainability issues with the GoE including about a gradual increase of Government funding to social sectors that could help ensure that key sectors are better equipped to cope with steep drops in resourcing.				Agree	

2.0	Donor Dialogue (quarterly dialogue session with donors to cover new CPD and thematic areas of interest to donors such as education, health etc. Q1: CPD 2023-2024 presentation and dialogue Q2: Learning / Education presentation and dialogue (May 2023) Q3 & Q4 (by Sept 2023 by Dec 2023) TBD based on office and funding TF feedback	PPP	Sawsan Youssef	12/30/2023	Completed	Donor dialogues took place, and additional discussions are currently underway to address the emergency response. Further dialogues are planned to follow the upcoming Mid-Term Review.
2.0	Engage with new donors, private sector companies and seek funding New donors such as: Germany, Korea, Gulf, EU (new actions), Nordic countries. Private Sector: Specifically funding from 1 company locally or through Natcom	PPP	Sawsan Youssef	12/30/2023	Completed	Engagement with new donors and private sector. This is an ongoing activity, given the emergency response, devaluation of EGP, surging inflation, dollarization of salaries, etc.
3	Strengthen internal task forces and other coordination mechanisms to maximize the coherence and effectiveness of CO programming. This could include: • Strong leadership and management to ensure appropriate staffing/workloads to balance sectoral and intersectoral responsibilities and eliminate sectoral isolation; • Ensuring that the responsibility for intersectoral work is appropriately distributed across all positions with well-defined responsibilities in the staff members; • Introduce programmatic tools for planning and reporting that articulate the horizontal links across programmatic sectors necessary for effective intersectoral work; • continue to promote intersectoral work with and between government partners especially related to multisectoral issues such as health, child protection, education, C4D.				Agree	
3.1	AMP TF membership and TORs revised	Dep. Rep. Operations	Ahmed Kamel	3/30/2023	Completed	AMP TF membership and TORs revised and shared with all staff
3.0	Creating Share-point platform for all taskforce minutes and documentation	ICT	Cherine Kotb	12/30/2023	Completed	A Sharepoint for each taskforce was created to include minutes and all related documentation
3.0	MYR and End of Year reviews to include reporting on multisectoral collaboration	PME	Janette Shaheen Hussain	12/30/2023	Completed	Reporting on multisectoral collaboration was included in the guidelines for each section's presentations in the MYR and EYR.
4	Continue the effort in mitigating the negative impact of the pandemic through technical assistance and financial support and also support to the GoE with systematic and long-term social and behavioural change programmes.				Agree	
4.0	Scaling up the use of UNICEF supported digital platforms such as RapidPro, loGT, VDO, Waqtena to streamline and strengthen GOE response to vaccine monitoring and awareness responses	SBCC	Gaia Chiti Strigelli	12/30/2023	Completed	21 million parents and care givers were reached through a multi-layered platform encompassing social media, RapidPro, and a dedicated call center. MOHP health Mobile units were stationed in 12 different localities where there is a reported cohort of displaced populations further solidifying the government's commitment to inclusive health by delivering screening services directly to these communities.
4.0	Mainstreaming the adoption of behavioural indicators in national monitoring mechanisms	SBCC	Gaia Chiti Strigelli	12/30/2023	Completed	Done with Ministry of Social Solidarity

4.0	Technical support to MOHP to Implement National 5-year immunization plan, National Vaccine Deployment Plan (COVAX) and introduction of new vaccines, and integration of COVID vaccination into routine immunization programme	CSED	Selena Bajraktarevic	12/30/2023	Completed	The role of PHC to provide quality immunization nationwide including COVID-19 vaccination, was strengthened through UNICEF technical and financial support to MOHP to upgrade the cold chain and maintain high immunization coverage of children and adults, including through procurement of 100,000 items of cold chain equipment and vaccine devices nationwide.
5	Continue the advocacy and service delivery for innovative, promising and newly implemented models and projects namely community based ECD models, positive parenting, case management system to protect children, girls' empowerment and, adolescent youth participation. Proposed ways to implement this recommendation include: • to explore the possibility of replicating these promising projects in other areas of the Country Program based on need and budget availability,				Agree	
5.0	Technical assistance and coordination of the ECD National committee to oversee implementation of the national ECD strategy and integration of ECD services in PHC	CSED	Selena Bajraktarevic	12/30/2023	Completed	UNICEF supported sectoral ministries to ensure delivery of ECD interventions through nurseries, health facilities and kindergartens, including support to caregivers and parents to improve health, nutrition and child development practices.
6	Prioritize the finalization and implementation of the strategic framework for emergency preparedness to support resilient and shock-responsive activities while focusing interventions where possible in the most vulnerable communities for the new CP. Ways to fully integrate the humanitarian–development continuum into programming include: • To implement the nexus in accordance with the UNICEF's Strategic Plan 2022–2025 which does not separate out humanitarian action as a cross-cutting priority, but rather, and in accordance with an approach that supports programming across the humanitarian-development nexus, it systematically applies a humanitarian lens to the theories of change underlying work on all Goal Areas including the results framework; • To consider an emergencies risk analysis as part of the CP planning process to assess internal skills and capacity, analyze children and women's vulnerability, assess capacities of Government, humanitarian actors, national partners and communities; • To develop minimum preparedness activities for different types of crises (sudden/slow-onset, acute/chronic) to fill potential capacity gaps and ensure UNICEF readiness to respond in line with UNICEF global emergency preparedness guidance.				Agree	
6.0	Prepare SitReps for HAC and 3RP	PME	Janette Shaheen Hussain	12/30/2023	Completed	SitReps for HAC and 3RP prepared.
6.0	Finalize the AAP mapping and amend the AAP Action Plan 2023-27	Inclusion TF Secretariat	Gaia Chiti Strigelli	6/29/2023	Completed	AAP Mapping developed, reviewed by Inclusion TF, and is scheduled for endorsement by CMT in Q1 2025. AAP Action Plan updated.