

Evaluation Title: Evaluation of National Girl’s Empowerment Initiative (Dawwie)

Region: MENARO

Office: Egypt Country Office

Evaluation Year: 2024

Person-In-Charge for Follow-up to Management Response: Dalia Bayoumi

Overall Response to the Evaluation: *UNICEF ECO recognizes the evaluation’s strategic value in guiding the replication and expansion of Dawwie. The evaluation was conducted with extensive consultations with key stakeholders through the Steering Committee, including representatives from the Government of Egypt, mainly the National Counsel for Childhood and Motherhood (NCCM), National Counsel for Women (NCW), UN agencies, and CSOs. Additionally, UNICEF personnel, including senior management, were actively involved throughout all stages of the evaluation and provided thorough feedback on the findings and recommendations. The evaluation was well received and key recommendations, particularly on strengthening data availability and stakeholder engagement, have been integrated into annual work plans, reinforcing UNICEF’s commitment to evidence-based decision-making and continuous program improvement.*

Planned Use of Evaluation: *To ensure the effective use of evaluation findings, key stakeholders, including UNICEF staff, government partners, and NGOs, were engaged through validation workshops to discuss findings and agree on actionable recommendations. The evaluation findings is timely coming at the midterm point of the program cycle and the SMR. It will directly inform adjustments to Dawwie’s implementation strategy, strengthening UNICEF’s support to Government of Egypt and contribution to gender equality and girls’ empowerment agenda. The recommendations will shape the expansion and replication of Dawwie Initiative in other parts of Egypt and even in other contexts while enhancing synergies across partnerships for greater impact.*

Allowed Editor: Luciana Magharious, Dalia Bayoumi, Dina Heikal

RECOMMENDATIONS and ACTIONS:

Evaluation Recommendation 1: Relevance

Ensure that the activities announced are systematically available and widely communicated, with core rights-holders consistently receiving information about existing services and the targeted support intended for them

Management Response: (Agree, Partially Agree, Disagree): Agree

If recommendation is rejected or partially accepted, report reasons:

Actions planned	Responsible Section	Responsible Person	Expected completion date	Implementation stage: Not started Underway Completed Cancelled	Actions taken	Supporting documents
Present the updated Dawwie dashboard to the relevant stakeholders at the Dawwie National Steering Committee.	SBC in collaboration with CP	Nirisoa Andriamahefa	30 Nov 2025	Underway	SBC/AAP internal consultation with suggested tools yet to be evaluated	Steering Committee minutes
Integrate information on relevant services and referral pathways within Dawwie tools ¹	SBC/ADAP/Gender and Child Protection	Nirisoa Andriamahefa and Denise Ulwor	30 Nov 2025	Underway	Service information provision. PFA tools are developed and assessed	Dawwie tools updated

Evaluation Recommendation 2: Coherence

Strengthen **central level coordination mechanisms** such as the Steering Committee to improve collaboration around girls' empowerment across Dawwie and different initiatives

Management Response: (Agree, Partially Agree, Disagree): Agree

If recommendation is rejected or partially accepted, report reasons:

¹ Information on available services will be incorporated into the Psychological First Aid (PFA) toolkit and shared with implementing partners as part of the capacity-building and implementation plan, to ensure it reaches rights holders—especially girls.

Actions planned	Responsible Section	Responsible Person	Expected completion date	Implementation stage: Not started Underway Completed Cancelled	Actions taken	Supporting documents
Provide a capacity building training to technical staff of NCCM on the Dawwie dashboard (MIS) to inform their strategic priorities ² and decisions.	SBC/ADAP/Gender and PME	Dina Heikal	31 December 2025	underway	MIS company hired based on a competitive process, and capacity building is scheduled	Report
Develop ToR for the National Investment Framework in coordination with the National Council for Women (NCW) to strengthen coordination, enhance resource mobilization and partnerships.	Representative, SBC/ADAP/Gender, SPCRM	Nirisoa Andriamahefa	30 Nov 2025	underway	ToR zero draft developed	TOR finalized

² The MIS will be aligned with other flagship programs targeting adolescent and young people including but not limited to Meshwary, GenU, Sports for Development, and others.

Evaluation Recommendation 3: Efficiency

Increase the Dawwie budget to invest much more in consistent monitoring and evaluation of learning outcomes, acquired skills, and behavioral change, and in the strengthening of coordination mechanisms

Management Response: (Agree, Partially Agree, Disagree): Agree

If recommendation is rejected or partially accepted, report reasons:

Actions planned	Responsible Section	Responsible Person	Expected completion date	Implementation stage: Not started Underway Completed Cancelled	Actions taken	Supporting documents
Integrate Dawwie in two proposals with a focus on strengthening monitoring and evaluation of outcomes including acquired skills, behaviour change and enhanced coordination mechanisms.	PPP and PME in collaboration with SBC/ADAP/Gender	Emanuele Biraghi, Dalia Bayoumi	November 2026	Underway	In Progress	Proposals submitted
Conduct capacity development on Dawwie SBC M&E framework to Dawwie stakeholders	PME in collaboration with SBC & Gender	Dalia Bayoumi	June 2026	Underway	In progress for NCW and MOSS	Relevant Monitoring Plans

Evaluation Recommendation 4: Effectiveness

Place greater emphasis on community empowerment and creation of supportive environments for girls, with real-time follow-up mechanisms. Target the participation of boys and men much more proactively, for example, in schools (inclusion in curriculum, assemblies), places of work, religious events/ gatherings (such as jummah prayers)

Management Response: (Agree, Partially Agree, Disagree): Agree

If recommendation is rejected or partially accepted, report reasons:

Actions planned	Responsible Section	Responsible Person	Expected completion date	Implementation stage:	Actions taken	Supporting documents
Integrate Dawwie package within Gender Responsive Parenting Programme, Sports for Development (S4D) Programme and Student Union program.	SBC/ADAP/Gender	Nirisoa Andriamahefa	30 Nov 2026	Underway	Assessed package of Dawwie within Gender Responsive Positive Parenting Programme and S4D Programme Document signed with Youth Leadership Foundation (YLF) on girls' leadership in Student Union Leaders Programme	Implementation reports of the Gender Responsive Positive Parenting Programme and S4D with Dawwie component YLF Partner report on Dawwie integration in Student Union Leaders Programme

Launch the disability inclusion Dawwie toolkit in coordination with NCCM and the National Council on Persons with Disability (NCPwD)	SBC/ADAP/Gender and Advocacy and Comms	Nirisoa Andriamahefa and Fungma Fudong	December 2025	Underway	Draft of Dawwie toolkit in braille in place	Toolkit developed
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Evaluation Recommendation 5: Gender

Integrate Dawwie more fully into existing programmes and systems (relevant government, UN, NGO, and private sector initiatives) as a way of increasing scale. Improve services to girls who are victims, including psychological and medical support to girls who have already been circumcised or are in the process of early marriage.

Management Response: (Agree, Partially Agree, Disagree): Agree

If recommendation is rejected or partially accepted, report reasons:

Actions planned	Responsible Section	Responsible Person	Expected completion date	Implementation stage:	Actions taken	Supporting documents
Establish partnerships with civil society organizations, including at least one women-led initiatives, and at least one private sector entity to support the scale-up of Dawwie.	SBC/ADAP/Gender	Nirisoa Andriamahefa	30 Nov 2025	Underway	2 PDs signed and implementation on the way	Partners reports
Increase engagement and reach of Dawwie by reaching 20,000 girls through in person activities and 300,000	SBC/ADAP/Gender	Nirisoa Andriamahefa	30 Nov 2026	Underway	Programme implementation is underway and digital strategy in place	Report

community members through digital platform aligned with EU funded Tamkeen-joint Programme						
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Evaluation Recommendation 6: Sustainability

Implement a meaningful collaboration and division of labor with existing initiatives and deepen partnerships with NCW, NCCM, etc.

Management Response: (Agree, Partially Agree, Disagree): Disagree

If recommendation is rejected or partially accepted, report reasons: This is not within the scope or mandate of UNICEF on dictating division of labor to government counterparts. In alignment to its Child Rights advocate role, UNICEF is a secretariat for the National Girls Investment Framework.

Actions planned	Responsible Section	Responsible Person	Expected completion date	Implementation stage:	Actions taken	Supporting documents