

Evaluation Management Response

Region: ROSA

Office: Maldives

Evaluation Year: 2021

Evaluation Title: **Strategic Positioning Evaluation of UNICEF MCO CP 2016-21**

Evaluation Report Sequence Number: 2020/001

Head of Office: Marjan Montazemi, Representative

Person in Charge for Follow Up to Management Response: Paulo Sassarao, Deputy Representative

Overall planned use of the evaluation

The findings and recommendations of the SPE will be useful for the development of the of the Country Programme 2022 - 2026, fine tuning the programme structure, results framework including formulation of Strategic Intent Note with the development of Theory of Change.

Actual Use of the evaluation:

The actual use of the recommendation will be implemented during the course of the new country programme implementation from 2022 to 2026. The recommendation actions would be embedded in the rolling work plans and in the monitoring of the output and activities.

Allowed Editor (s):

Response to recommendation 1:

Recommendation	Inclusion of evidence-based policy support and advocacy as a core strategy in the next CPD and strategic notes. In doing so, the strategic notes should focus on clearly defining institutional roles, partnerships, sectoral focus areas and implementation approaches including focus on evidence generation, results from pilot programmes, and anchoring platforms and forums etc.		
Management Response	<input type="checkbox"/> Agree <input type="checkbox"/> Partially agree <input type="checkbox"/> Disagree		
Management comments	<i>Country Programme development is underway.</i>		
Resources	<i>Not funds needed. RO resources are used for the activity.</i>		
Planned Action Steps (steps should be SMART and create a logical pathway to address the recommendation)			
Description of the step	Responsible Person (Name, Org)	Expected completion date	Status
1. Development of TOC for the new CP	RTC, ROSA Rep/Dep-Rep	31 st July	<input type="checkbox"/> Not started <input type="checkbox"/> Underway <input checked="" type="checkbox"/> Completed <input type="checkbox"/> Cancelled
2. Development of Programme Strategic Notes for programme areas	RTC, ROSA Rep/Dep-Rep/Programme specialists	31 st July	<input type="checkbox"/> Not started <input checked="" type="checkbox"/> Underway <input type="checkbox"/> Completed <input type="checkbox"/> Cancelled
Evidence	<i>Include here descriptions of evidence and/or links to supporting documents that verify the completion of planned action steps</i>		

Response to recommendation # 2:

Recommendation	Alignment of Country Programme with the upcoming United Nations Sustainable Development Cooperation Framework (UNSDCF), in order to leverage comparative advantages of other core UN agencies and strengthen partnership with them.		
Management Response	<input checked="" type="checkbox"/> Agree <input type="checkbox"/> Partially agree <input type="checkbox"/> Disagree		
Management comments	<i>SitAn is completed with the changing situation with COVID-19.</i>		
Resources	<i>A consultancy firm will be hired to carry out the tasks and local resources will be used.</i>		
Planned Action Steps (steps should be SMART and create a logical pathway to address the recommendation)			
Description of the step	Responsible Person (Name, Org)	Expected completion date	Status
1. Sitan completion/adjusted.	Dep Rep	Q1 2021	<input type="checkbox"/> Not started <input type="checkbox"/> Underway <input checked="" type="checkbox"/> Completed <input type="checkbox"/> Cancelled
2. Lead Social service pillar and align SitAn priorities	Rep Rep/Programme team	Q1 & 2 2021	<input type="checkbox"/> Not started <input type="checkbox"/> Underway <input checked="" type="checkbox"/> Completed <input type="checkbox"/> Cancelled
Evidence	<i>Include here descriptions of evidence and/or links to supporting documents that verify the completion of planned action steps</i>		

Response to recommendation # 3:

Recommendation	Inclusion of gender and C4D as cross cutting sectors within results framework of the new CPD resulting in clearer articulation of implementation strategies and monitoring mechanisms for the sectors		
Management Response	<input type="checkbox"/> Agree <input type="checkbox"/> Partially agree <input type="checkbox"/> Disagree		
Management comments	This is identified and currently hiring staff is ongoing		
Resources	<i>CO resources will be utilised</i>		
Planned Action Steps (steps should be SMART and create a logical pathway to address the recommendation)			
Description of the step	Responsible Person (Name, Org)	Expected completion date	Status
1. Hire additional staff for monitoring	Dep Rep/PPM	Q3 & Q4 2021	<input type="checkbox"/> Not started <input type="checkbox"/> Underway <input type="checkbox"/> Completed <input type="checkbox"/> Cancelled
2. Gender surge mission to MCO	Dep Rep/ Gender focal point	Q1 2021	<input type="checkbox"/> Not started <input type="checkbox"/> Underway <input checked="" type="checkbox"/> Completed <input type="checkbox"/> Cancelled
3. Implement the pending action from the GPR	Dep Rep/ Gender focal point	Q3 & Q4 2021	<input type="checkbox"/> Not started <input checked="" type="checkbox"/> Underway <input type="checkbox"/> Completed <input type="checkbox"/> Cancelled
4. TOC and PSN cross cutting are reflected.	Dep Rep/PPM	Q2 & Q3 2021	<input type="checkbox"/> Not started <input checked="" type="checkbox"/> Underway <input type="checkbox"/> Completed <input type="checkbox"/> Cancelled
Evidence	<i>Include here descriptions of evidence and/or links to supporting documents that verify the completion of planned action steps</i>		

Response to recommendation # 4:

Recommendation	Strengthen the research, evaluation and studies (RES) function and develop a knowledge management (KM) plan		
Management Response	<input type="radio"/> Agree <input type="radio"/> Partially agree <input type="radio"/> Disagree		
Management comments	<i>Though there are pending actions from gender programme review that was carried out a further mission and gender refresher course is needed.</i>		
Resources	If regional office resources should be explored.		
Planned Action Steps (steps should be SMART and create a logical pathway to address the recommendation)			
Description of the step	Responsible Person (Name, Org)	Expected completion date	Status
1. Conduct RRBM training including partners	Dep Rep/PPM	Q1 2021	<input type="radio"/> Not started <input checked="" type="radio"/> Underway <input type="radio"/> Completed <input type="radio"/> Cancelled
2. SMART results in the CPD and strategic notes	Dep Rep/Programme team	Q1 2021	<input type="radio"/> Not started <input type="radio"/> Underway <input checked="" type="radio"/> Completed <input type="radio"/> Cancelled
3. Increase and enhanced partnership with RES academia/firms	Dep Rep/PPM	Q3 2021	<input type="radio"/> Not started <input checked="" type="radio"/> Underway <input type="radio"/> Completed <input type="radio"/> Cancelled
Evidence	<i>Include here descriptions of evidence and/or links to supporting documents that verify the completion of planned action steps</i>		

Response to recommendation # 5:

Recommendation	Develop a partnership strategy to strengthen the MCO's relations with different strategic partners		
Management Response	<input checked="" type="radio"/> Agree <input type="radio"/> Partially agree <input type="radio"/> Disagree		
Management comments	<i>B4R training for office staff has been completed by all programme staff</i>		
Resources			
Planned Action Steps (steps should be SMART and create a logical pathway to address the recommendation)			
Description of the step	Responsible Person (Name, Org)	Expected completion date	Status

1. Conduct B4R training for staff and partners	Dep Rep/PPM	Q1 2021	<input type="checkbox"/> Not started <input checked="" type="checkbox"/> Underway <input type="checkbox"/> Completed <input type="checkbox"/> Cancelled
2. Address B4R in the development of CP	Dep Rep/Programme team	Q1 2021	<input type="checkbox"/> Not started <input type="checkbox"/> Underway <input checked="" type="checkbox"/> Completed <input type="checkbox"/> Cancelled
Evidence	<i>Include here descriptions of evidence and/or links to supporting documents that verify the completion of planned action steps</i>		